

# HCM Workday Town Hall

February 19<sup>th</sup>, 2025

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- Welcome
- HR Website Transition
- Position Reclassifications
- Leader Competency Model & Mid-Year Check In
- Workday Security
- Next Steps/Q&A



# HR Website Transition

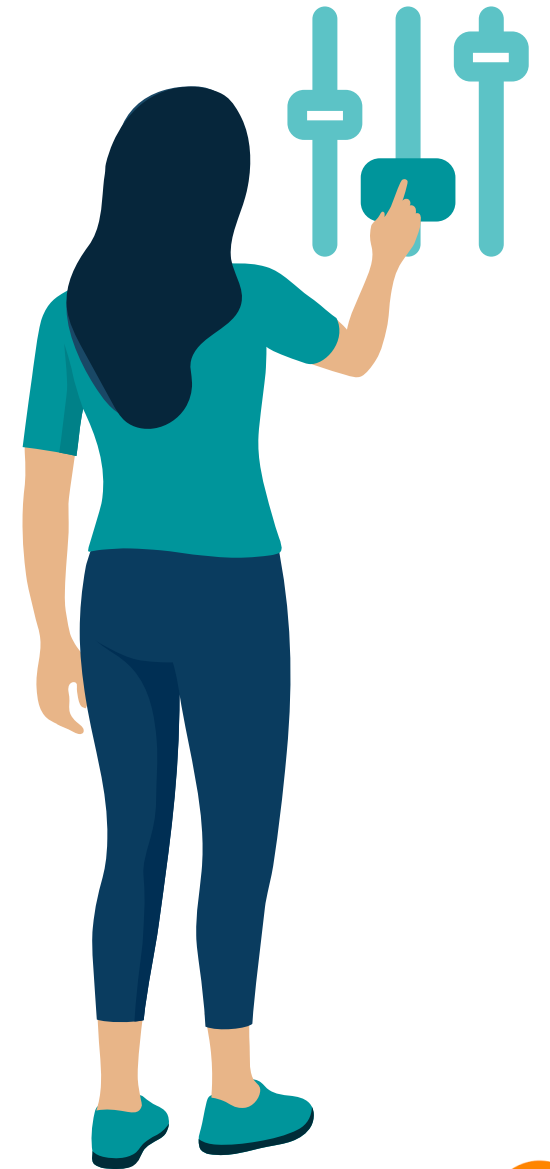


# HR Website Transition: Employee-Driven Updates

Enhancing Our Digital Workspace

# Scope of Work

- HR Communications Survey
  - Identified issues with current HR website
- VUMC Intranet Initiative
  - Decision to migrate HR content to new platform
- Intranet Pilot
  - Launched a prototype to about 2,000 employees, including regional hospitals
- Focus Groups
  - Validated navigation and organizational improvements
- Migration
  - HR Communications worked with project team and consultants to combine, reorganize the re-platform HR content
- Go Live



# Survey Employee Feedback Highlights

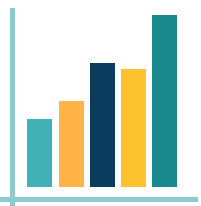


## • Survey Insights:

- **Outdated/Incorrect Information:** Need for accuracy
- **Frequent Updates:** More timely information
- **Remove Broken Links:** Fix navigation issues
- **Turn Off Outdated Pages:** Maintain relevance
- **User-Centric Approach:** Focus on employee needs
- **Streamline Information:** Reduce overload

## • Redesign Objectives:

- **Improve User Experience:** simplify navigation and content organization.
- **User-Centric Approach:** Shift from an HR-centric structure to a user-centric design.
- **Plain Language:** Minimize jargon and acronyms.
- **Enhanced Visibility:** Make key HR information and resources more accessible.



# Focus Groups Key Findings and Recommendations



## • Key Findings

- **Terminology and Clarity:** Avoid HR jargon; use plain language.
- **Focus on Content and Organization**
- **Usability and User Experience:**
  - Need for effective search functionality.
  - Retain/improve chat bot. (Future)
- **Specific Content Recommendations:**
  - Clearer information on leaves of absence.

## • Recommendations for Moving Forward

- **Prioritize Plain Language:** Conduct a content audit to eliminate complex language.
- **Refine Category Titles:** Use plain-language alternatives.
- **Emphasize User Journeys:** Ensure intuitive pathways to information.
- **Invest in Search Functionality:** Implement a robust search feature.

# Top 10 Improvements







## Enhanced Navigation and Usability

- **Streamlined Navigation:** Easy access to frequently accessed information.
- **Easy-to-Navigate Home Page:** Featuring current event activities, up-to-date news, announcements, and curated lists of helpful links and department sites.
- **Smaller Footprint:** Reduced the number of pages from 840 to 102, making the site more concise and easier to navigate.





## Enhanced Visuals and Design

**Visual Appeal:** Redesigned to be more visually appealing with new layouts and designs.





**Grouped and Related Content**  
Similar topics are grouped together, such as Leave and Time Off and Family Services, for easier access to related information.

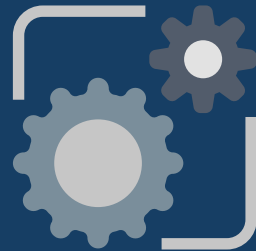




### **Dedicated Manager Resources**

Replacing the Manager's Toolbox. Special section for managers with tools, tips, and resources to help them support their teams effectively. This will be a place supervisory organization and HCM business managers can turn to for information.





**Familiar Technology**  
Built on SharePoint Online, a technology many of you are already familiar with, and it works well with tools you use daily, including Microsoft Outlook and Teams.





## Improved Search Capabilities

More powerful search feature with filtered search options to quickly find specific information.





**Advanced Security Features**  
Enhanced security features to protect your information and ensure a safe browsing experience.



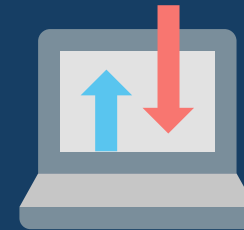


## Simplified and Clearer Content

- **Plain Language:** Content simplified for clarity and ease of understanding.
- **User-Centric Design:** Organized based on user needs rather than departments, making it more intuitive and user-friendly.



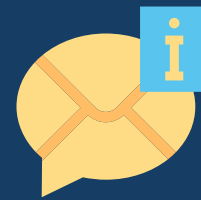




## Future Growth and Updates

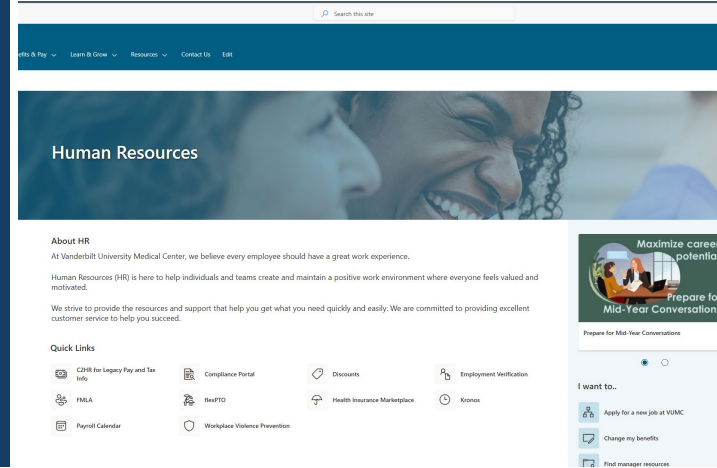
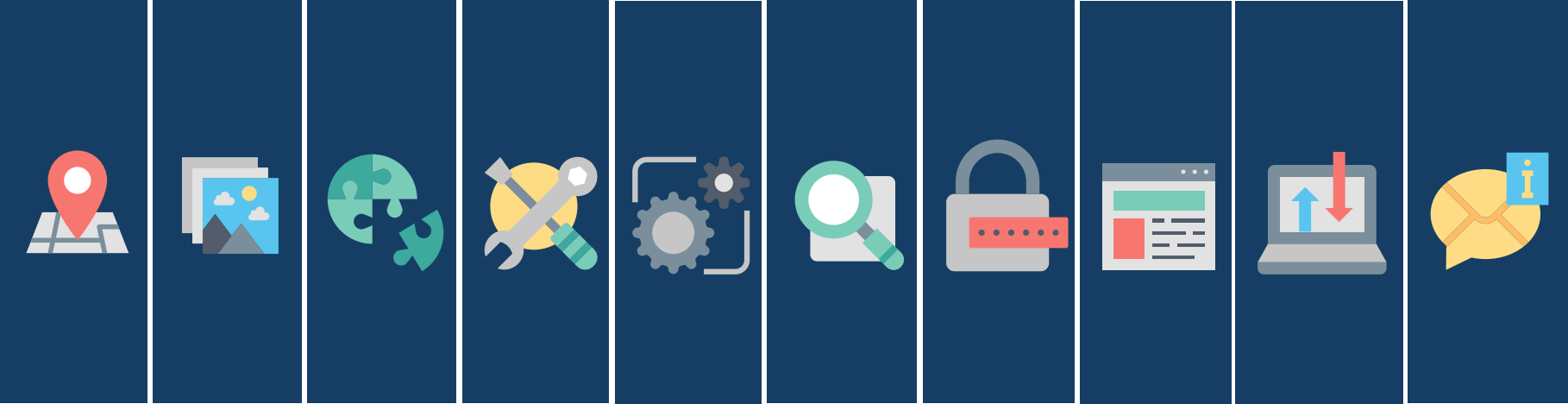
The new platform supports growth and improvements as new Microsoft features come online, ensuring the site stays current and continues to meet your needs.





## Increased Visibility and Access

Important topics like news and events are now more visible and easier to find.



**Enhanced Navigation and Usability**  
**Improved Search Capabilities**  
**Simplified and Clearer Content**  
**Grouped and Related Content**  
**Enhanced Visuals and Design: Visual Appeal**

**Increased Visibility and Access**  
**Dedicated Manager Resources**  
**Advanced Security Features**  
**Better Connection and Collaboration**  
**Future Growth and Updates**

**Take a tour of the NEW and IMPROVED HR website today!**

Bookmark this link for easy access: <https://vumc365.sharepoint.com/sites/human-resources>



# Human Resources

Not following Site access

Home Working at VUMC Benefits & Pay Learn & Grow Resources Contact Us Edit

New Page details Analytics

Published 1/21/2025 Share Edit



# Human Resources

## About HR

At Vanderbilt University Medical Center, we believe every employee should have a great work experience.

Human Resources (HR) is here to help individuals and teams create and maintain a positive work environment where everyone



# Position Reclassifications

# Position Reclassifications (Vacant Positions)

## Edit Position Restrictions – Workday Task

Editing position restrictions is needed before creating a job requisition to reclassify position attributes.

Attributes that can be updated for a vacant position include

- Job Posting Title
- Reclassification from one job profile to another
- Updating the position from Part Time to Full Time
- Changing Scheduled Weekly Hours
- Work Location
- Availability for position overlap

**Edit Position Restrictions** 0/0 1/1

Position [Redacted]  
Organization [Redacted]  
Position Change Reason [Redacted]

**Position Details**

Last Updated 10/14/2022  
Job Posting Title \* Clinic LPN PRN Internal Medicine Clinic  
Available For Hire   
Hiring Freeze

**Hiring Restrictions** Qualifications History

Availability Date \* 10/14/2022  
Earliest Hire Date \* 10/14/2022  
Job Family [Redacted]  
Job Profiles for Job Family (empty)  
Job Profile \* 7919 - Lic Practical Nurse Inpatient  
Job Description Summary delivery and achievement of desired patient outcomes is met.  
Job Description [Redacted]  
Location \* VANDERBILT TULLAHOMA-HARTON HOSPITAL (LOC02068)  
Time Type \* Part time  
Worker Type \* Employee  
Worker Sub-Type \* Regular  
Default Weekly Hours 40  
Scheduled Weekly Hours \* 20

# Candidate Status

# Candidate Status Tracking

The candidate status report is utilized to see a candidate's preboarding status after an offer has been accepted.

This report can be accessed within the Manager Hub under the Recruiting & Onboarding tab.

Or run by report names: Candidate Status Tracking – Manager Hub CR or Contract Contingent Worker & Direct Hire Status

Job Requisition	Candidate Name	C I C	C E I C	P H I C	Rec	Hir Ma	Sug Org	Position	Candidate Stage	C S	Background Check Status	Candidate Start Date - Proposed from Offer	Staffing Transaction (Click on link for process steps)	Staffing Transaction - Effective Date	Staffing Transaction Overall Status	Onboarding Steps In Progress	Onboarding Steps Completed	Preboarding Partner
R-33178 HR Onboarding Specialist - Onsite/Hybrid in Nashville TN (Open)	Elvis Snow (CAND-192774)	C 16	vc ak nr m	A C	Dev Levi (02)	Cor (01)	HR Dep (Co (01 (S11	P00119 HR Onboard Speciali Onsite/H in Nash (Unfillc	Background Check	Be Cl	In Progress	03/03/2025						Juanita McQuay (0093102)
R-37535 HR Onboarding Specialist - Onsite/Hybrid in Nashville TN (Fill Date: 03/03/2025)	Sally Tester (CAND-103600)	C 1C	st ta 4c m	A C	Dev Levi (02)	Cor (01)	HR Dep (Co (01 (S11	P00071 Onboard Speciali Onsite/H Nashvill (Positio 03/2025 Tester (02287c	Ready for Hire	C C	Onboarding Review Approved	03/03/2025	Hire: Sally Tester (0228760)	03/03/2025	Successfully Completed	Change Emergency Contacts Complete Federal Withholding Elections Complete Form I-9 Disability Self-identification Passports and Visa Change More (5)	Enter Contact Information Enter Legal Name Enter Personal Information Verify Government ID	Juanita McQuay (0093102)

## Background check status

- Awaiting Candidate to Initiate
- In Progress
- HR Onboarding Approved
- Not Required (Internal candidates)

## Staffing Transaction Overall Status

- Hire transaction for New Hires or Job Change transaction for internal transfer/promotion.
- Blank – Has not yet been started
- In Progress
- Successfully Completed

## Onboarding Steps in Progress

- Onboarding steps that are ready and awaiting completion.

## Onboarding Steps Completed

- Onboarding steps that have are ready to be completed.





# Leader Competency Model & Mid-Year Check In



# The Mid-Year Conversation with Leaders

January 21, 2025 – March 31, 2025

This year, a new topic has been added to the mid-year conversation with Leaders:

- ❖ VUMC Leader Competency Model

## FY2025 Performance Cycle Timeline



# Resources are provided within the Mid-Year Conversation Task to Assist Leaders

## Mid-Year Conversation

For the mid-year, leaders have the flexibility to connect with employees on a variety of topics. Topics include development and career opportunities, goal progression, employee or newly transferred employee check-in, job pulse check-in, or a topic of the leader's choosing. Each topic comes with 3 guiding questions.

### Directions:

- To access the mid-year topics and questions, reference the [Mid-year Topics and Questions Resource](#).
- Please consider and select at least one topic from the list.
- Each topic has 3 questions (with follow up suggestions). These questions can be exchanged with questions more relevant to the employee's current work experience.
- If you choose topic 6 (Other), we recommend that you identify 3 questions for the mid-year.

### Remember:

The mid-year conversation can be as brief as 15 minutes or as long as an hour. Time spent on the mid-year is dependent on the depth of conversation and a leader's span of control.



**Question** Summarize the entire Mid-Year Conversation in the one box below.



## Mid-Year Conversations with Leaders: VUMC Leader Competency Model\*

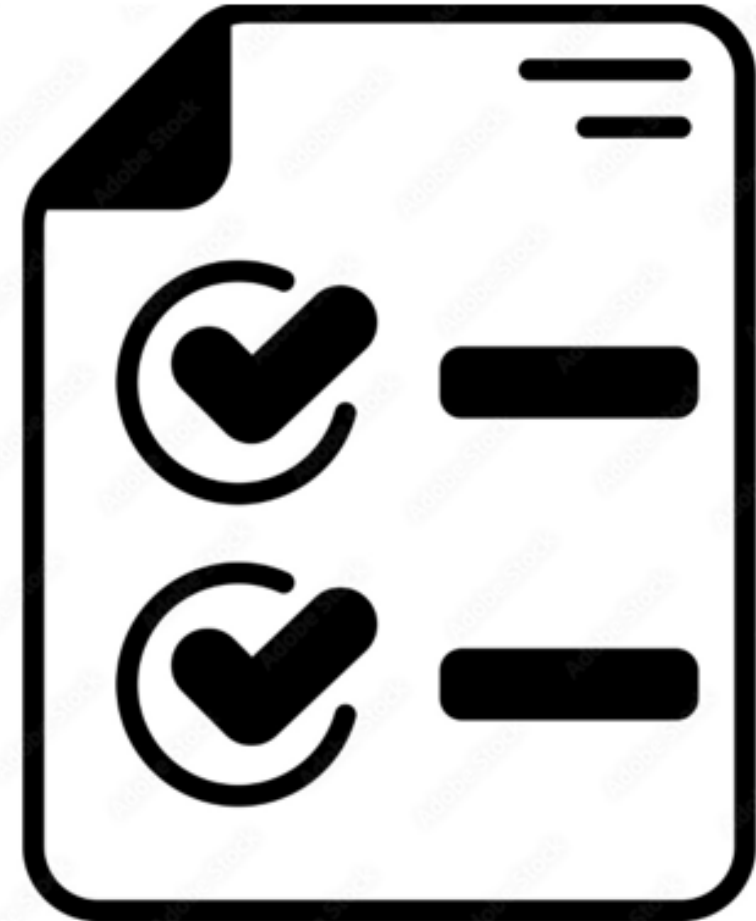
- ❖ Applies strategic and innovative thinking
- ❖ Identifies and solves problems
- ❖ Structures work for high performance
- ❖ Operationalizes a culture of service
- ❖ Takes initiative and drives results
- ❖ Leads with inspiration and accountability
- ❖ Communicates with transparency and intent
- ❖ Anticipates and leads through change
- ❖ Upholds a resilient environment
- ❖ Advances a growth and development culture
- ❖ Maintains a learning mindset
- ❖ Fosters an inclusive and collaborative culture
- ❖ Builds network for self and others

*\*Important Note: The Model has 3 levels of leadership*



# Key Actions for Conversations with Leaders

1. Identify Leader Level that aligns to current role
2. Download the Model from the LCM Website
3. Prioritize top 5 competencies
4. Prepare for Mid-Year Conversation
5. Plan action on development priorities



# Workday Security Request Reminders

# Job Change – Transfer Example

## Assign Roles - Change Assignments for

Effective Date 03/01/2025

### Summary of Changes

Worker

Change Job Reason Transfer > Transfer > Transfer to New Supervisory Organization

3 items

Field	Old Value	New Value
Position	P00015107 Sr Application Specialist (Unfilled)	P002293 Sr HR Systems Consultant -
Leader/Manager	Jim Ziembra (0161070)	PJ Deusenberry (0196129)
Supervisory Organization	HR System Prod Support Department (Jim Ziembra (0161070)) (S108216AA)	HR WD Sustainment Department (PJ Deusenberry (0196129)) (S108216AA)

Transfer role assignments from old position to new position

Copy role assignments from old position to new position

Copy role assignments to new position from :

Remove role assignments from old position

None of the above

# Job Change – Security Options & Recommendations

- Transfer role assignments from old position to new position  
(Copies roles and removes them from the old position.)  
Recommended when an employee changes positions but will retain most/all of their Workday-related responsibilities.
- Copy role assignments from old position to new position  
(Copies roles and retains them on the old position.)  
Recommended when an employee changes positions but needs to retain some of their responsibilities or will need to support, train or backup their replacement for a period of time. A subsequent WD security request is required to remove temporary access.
- Copy role assignments to new position from:   
(Copies roles and retains them on the selected position.)  
Rarely recommended, but available if there is a need to copy roles from an unrelated position.
- Remove role assignments from old position  
Rarely used or recommended, but available if the old position is being repurposed.
- None of the above  
Recommended, when an employee is changing positions and the replacement is assuming the same responsibilities as the incumbent.





Questions?

# Upcoming Change Network Meeting

**2025R1**

**Thursday, March 13<sup>th</sup>**

**10:00-11:00 am**

**2:30-3:30 PM**



**Next HCM Town Hall:**

**Wednesday, March 19<sup>th</sup>, 10:00 am**



# Appendix



<b>Identify Leader Level that aligns to current role</b>	<b>Navigate to LCM Website:</b> <a href="https://vumc365.sharepoint.com/sites/human-resources/SitePages/Leader-Competency-Model.aspx">https://vumc365.sharepoint.com/sites/human-resources/SitePages/Leader-Competency-Model.aspx</a>	<b>Select from Helpful Links:</b> "Explore the Leader Competency Model" Complete LMS Course	<b>Make note of your Leader Level:</b> <ul style="list-style-type: none"><li>• Leader Level 1</li><li>• Leader Level 2</li><li>• Leader Level 3</li></ul>
<b>Download the Model from the LCM Website</b>	<b>Navigate to LCM Website:</b> <a href="https://vumc365.sharepoint.com/sites/human-resources/SitePages/Leader-Competency-Model.aspx">https://vumc365.sharepoint.com/sites/human-resources/SitePages/Leader-Competency-Model.aspx</a>	<b>Select from Leader Competency Model Quick Downloads:</b> Download Leader Level from previous step	Review leader competency model behavioral indicators
<b>Prioritize top 5 competencies</b>	<b>Navigate to LCM Website:</b> <a href="https://vumc365.sharepoint.com/sites/human-resources/SitePages/Leader-Competency-Model.aspx">https://vumc365.sharepoint.com/sites/human-resources/SitePages/Leader-Competency-Model.aspx</a>	<b>Select from Helpful Links:</b> "Complete the Prioritization Exercise"  Complete LMS Course	✓ <b>Take a screen shot of your prioritized competencies</b>
<b>Prepare for Mid-Year Conversation</b>	<b>Navigate to HR Website</b> <a href="https://vumc365.sharepoint.com/sites/human-resources">https://vumc365.sharepoint.com/sites/human-resources</a>	Click on Learn and Grow and go to Performance to find the "Mid-year Topics and Questions Resource"	Prepare for Mid-year conversation by applying the 5 prioritized competencies to current role. What will success on these competencies look like in current job?
<b>Take action on development priorities</b>	<b>Navigate to LCM Website:</b> <a href="https://vumc365.sharepoint.com/sites/human-resources/SitePages/Leader-Competency-Model.aspx">https://vumc365.sharepoint.com/sites/human-resources/SitePages/Leader-Competency-Model.aspx</a>	<b>Select from Helpful Links:</b> "Competency-based Leadership Development Resources"	Select development resources for the 5 prioritized competencies